1	2	3	4	5	6	7	8	9	10
	AVAILABLE CAPACITY BASED ON STRATEGIC PLAN								
	EXPERIENCE - YEARS	PRIOR YEAR BILLABLE/ CLIENT LEGAL HOURS	ESTIMATED CURRENT YEAR CLIENT DEMAND	PLANNED BILLABLE/ CLIENT LEGAL HOURS	PLANNED NON BILLABLE/ CLIENT SERVICE HOURS	TARGET REVENUE PER CLIENT SERVICE HOUR	TARGET REVENUE DOLLARS-CLIENT SERVICE HOURS	CLIENT DEMAND DOLLAR VALUE	EXCESS (DEFICIT) CLIENT DEMAND DOLLAR VALUE
<u>Partners</u>									
Partner 1	30	1,800	1,890	-	-	325	-	614,250	(614,250)
Partner 2	25	1,750	1,838	-	-	300	-	551,250	(551,250)
	Sub-total	3,550	3,728	-	-		-	1,165,500	(1,165,500)
Income Partners									
Income Partner 1	11	2,025	2,126	-	-	250	-	531,563	(531,563)
	Sub-total	2,025	2,126	-	-		-	531,563	(531,563)
<u>Associates</u>									
Associate 1	7	2,100	2,205	-	-	205	-	452,025	(452,025)
Associate 2	7	-	1,500	-	-	185	-	277,500	(277,500)
	Sub-total	2,100	3,705	-	-		-	729,525	(729,525)
<u>Paralegals</u>									
Paralegal 1	10	1,500	1,575	-	-	110	-	173,250	(173,250)
	Sub-total	1,500	1,575	-	-		-	173,250	(173,250)
						I	I I	2 500 555	(0 F00 555)
	Total	9,175	11,134	-	-		-	2,599,838	(2,599,838)

2) EXPERIENCE YEARS

3) PRIOR YEAR BILLABLE/CLIENT LEGAL HOURS

4) ESTIMATED CURRENT YEAR CLIENT DEMAND

5) PLANNED BILLABLE/CLIENT LEGAL HOURS

6) PLANNED NON BILLABLE/CLIENT SERVICE HOURS

7) TARGET REVENUE PER CLIENT SERVICE HOUR

8) TARGET REVENUE DOLLARS- CLIENT SERVICE HOURS

9) ESTIMATED CLIENT DEMAND DOLLAR VALUE

10) EXCESS(DEFICIT) CLIENT DEMAND DOLLAR VALUE

11) AVALABLE (NEEDED) CAPACITY HOURS

Number of years the lawyer has been practicing (most often based on bar date).

Actual billable or hours spent rendering legal services (client legal) in the prior year. Client legal hours are used for non hourly billing methods.

Estimated number of hours needed to meet existing client demand and expected growth.

Number of planned hours providing client legal services (from practice plan hours distribution).

Number of planned hours allocated to practice support, charitable, and marketing activities (summarized in the hours distribution and detailed in practice plans).

Effective hourly revenue for time spent providing client legal services (may need a longer time horizon when measuring non hourly revenue contributions).

Revenue goal derived from the product of planned billable/client legal service hours and the targeted hourly revenue.

Value of the plan year estimated demand (estimated current year hours * target revenue per hour)

Derived by comparing target revenue dollars for client service hours and client demand dollar value. In this example, planned client service hours are not sufficient

The excess or (needed) capacity, expressed in hours. In this example, additional capacity is needed, which may require a plan revision, a new hire or support from a

AVAILABLE (NEEDED) CAPACITY HOURS

(1,890) (1,838)

(3,728)

(2,126)

(2,126)

(2,205)

(1,500)

(3,705)

(1,575)

(1,575)

(11,134)

to cover client demand.

nother section.