SAMPLE LAW FIRM - CAP	CAPACITY NEEDED TO STRATEGIC PLAN												
	EXPERIENCE -	PRIOR YEAR BILLABLE	TARGET BILLABLE	CURRENT CLIENT DEMAND	PLANNED GROWTH OR	COMPOSITE CLEINT DEMAND	HOURS NEEDED TO MEET CLIENT	GROSS CAPACITY EXCESS	ACCESSIBILITY FACTOR AT	ACCESSIBILITY FACTOR ABOVE	SURPLUS OR (DEFICIT)	POTENTIAL HOURS AVAILABLE FOR HIGHER LEVEL	HOURS PAST TARGET OR NEW
PRODUCTION	YEARS	HOURS	HOURS *	FACTOR	(DECLINE)	FACTOR	DEMAND	(SHORTFALL)	LEVEL	LEVEL	HOURS	WORK	CAPACITY
<u>Partners</u>													
Partner 1	30	2,200	1,700	129%	3%	133%	2,266	(566)	100%		(566)	-	
Partner 2	25	1,600	1,750	91%	4%	95%	1,664	86	100%		86	-	
Partner 3	15	1,900	1,800	106%	-3%	102%	1,843	(43)	100%		(43)	-	
Partner 4	12	2,350	1,900	124%	5%	130%	2,468	(568)	100%		(568)	-	
Partner 5	10	1,950	1,900	103%	6%	109%	2,067	(167)	100%		(167)	-	
Sub-total		10,000	9,050	110%			10,308	(1,258)			(1,258)	-	
Income Partners											-	-	
Income Partner 1	11	2,025	2,100	96%	2%	98%	2,066	35	100%	10%	35	210	
Income Partner 2	9	2,050	2,100	98%	4%	102%	2,132	(32)	100%	10%	(32)	210	
Income Partner 3	8	2,170	2,100	103%	-3%	100%	2,105	(5)	100%	10%	(5)	210	
Sub-total		6,245	6,300	99%			6,302	(2)			(2)	630	
<u>Associates</u>											-	-	
Associate 1	7	2,100	1,950	108%	3%	111%	2,163	(213)	100%	5%	(213)	98	
Associate 2	7	2,000	1,950	103%	3%	106%	2,060	(110)	100%	5%	(110)	98	
Associate 3	5	2,200	1,950	113%	3%	116%	2,266	(316)	100%	5%	(316)	98	
Associate 4	5	1,975	1,950	101%	3%	104%	2,034	(84)	100%	5%	(84)	98	
Associate 5	4	1,800	1,950	92%	3%	95%	1,854	96	95%	0%	91	-	
Associate 6	4	1,825	1,950	94%	3%	96%	1,880	70	95%	0%	67	-	
Associate 7	3	1,840	1,950	94%	3%	97%	1,895	55	90%	0%	49	-	
Associate 8	2	1,900	1,950	97%	3%	100%	1,957	(7)	70%	0%	(5)	-	
Associate 9	2	1,600	1,950	82%	2%	84%	1,632	318	70%	0%	223	-	
Associate 10	1	1,400	1,950	72%	1%	73%	1,414	536	50%	0%	268	-	
Sub-total		18,640	19,500	96%			19,155	345			(30)	390	
<u>Paralegals</u>											-	-	
Paralegal 1	10	1,600	1,600	100%	3%	103%	1,648	(48)	95%	0%	(46)	-	
Paralegal 2	7	1,700	1,600	106%	3%	109%	1,751	(151)	95%	0%	(143)	-	
Paralegal 3	2	1,500	1,600	94%	3%	97%	1,545	55	60%	0%	33	-	
Paralegal 4	1	1,450	1,600	91%	3%	93%	1,494	107	50%	0%	53	-	
Sub-total		6,250	6,400	98%			6,438	(38)			(103)	-	
											-	-	
Total		41,135	41,250	99.72%			42,203	(953)			(1,393)	1,020	

TARGET BILLABLE HOURS
CURRENT DEMAND FACTOR
PLANNED GROWTH OR DECLINE
COMPOSITE DEMAND FACTOR
HOURS NEEDED TO MEET CLIENT DEMAND
GROSS CAPACITY EXCESS OR SHORTFALL
ACCESSIBILITY FACTOR AT LEVEL
POTENTIAL HOURS AVAILABLE FOR HIGHER LEVEL WORK
HOURS PAST TARGET OR NEW CAPACITY

Desired hours to effect realignment of a the current workload distribution

Hours needed to meet existing client work requirements

Planned growth or decline in effort (hours) required to serve anticipated client needs

The combination of existing client demand and an assumed growth or decline in demand during the planning period

Growth/Decline adjusted hours needed to meet client demand

Comparing the hours needed to planned hours (subtract planned hours from hours needed to meet client demand)

An estimate of an attorney's ability to perform services at her level

An estimate of an attorney's ability to perform services above her level

Hours that could be reallocated to support the redistribution of higher level (depends on backfill capacity)

Hours beyond target or new capacity needed to meet client demand or to implement plan



^{*} For firms or practice areas that use a non-hourly based billing method, billable hours are synonymous with hours decdicated providing legal services.